

ATTACHMENT A

Clarence Valley Council

2020/21 Budget Review Income & Expenditure Statements by Service



"Discover the Clarence"


2020/21 Budget to Actuals Result
Income & Expenditure Statement By Fund - CONSOLIDATED

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	(35,131,965)	(35,331,965)	(35,103,615)	228,350
Annual Charges	(30,164,608)	(30,164,608)	(30,135,216)	29,392
User Charges	(14,394,500)	(14,394,500)	(16,042,781)	(1,648,281)
Statutory & Regulatory User Charges	(2,433,408)	(3,173,601)	(3,155,049)	18,552
General User Fees	(21,851,976)	(22,369,038)	(23,050,751)	(681,713)
Interest Income	(2,318,122)	(2,082,990)	(1,910,312)	172,678
Operating Grants & Contributions	(21,606,893)	(22,834,397)	(25,005,376)	(2,170,979)
Net Gains from Disposal of Assets	(1,658,625)	(2,321,755)	(2,784,786)	(463,031)
Other Revenue	(2,628,034)	(2,548,034)	(2,477,234)	70,800
Internal Income	(14,846,463)	(14,868,721)	(16,805,589)	(1,936,868)
Internal Plant Hire Income	(7,721,360)	(7,721,360)	(8,092,984)	(371,624)
Total Income	(154,755,954)	(157,810,969)	(164,563,692)	(6,752,723)
Expenditure				
Salaries, Wages & Oncosts	36,601,115	35,974,765	38,529,030	2,554,266
Other Employee Costs	799,751	673,751	713,855	40,104
Borrowing Costs	6,704,678	6,704,678	6,259,400	(445,278)
Materials	12,924,780	14,345,272	11,158,873	(3,186,399)
Contracts	20,705,844	26,039,356	24,635,962	(1,403,394)
Consultancies	977,099	1,777,503	1,250,406	(527,097)
Legal Expenses	319,760	339,760	271,595	(68,165)
Depreciation	44,800,637	44,800,637	48,660,732	3,860,095
Insurance Expenses	1,715,337	1,849,454	1,881,855	32,401
Donations, Contributions & Taxes	5,699,739	5,664,739	5,543,238	(121,501)
Administration Expenses	1,626,616	1,648,204	1,341,357	(306,847)
Other Operating Expenses	4,628,657	4,631,083	4,064,207	(566,876)
Subscriptions & Memberships	415,476	455,476	468,596	13,120
Internal Expenses	9,405,959	9,561,176	15,517,191	5,956,015
Internal Plant Hire Expenditure	5,159,474	5,168,213	5,870,648	702,435
Total Expenditure	152,484,922	159,634,067	166,166,945	6,532,878
Net Operating Result for the year before Grants & Contributions provided for capital purposes	(2,271,032)	1,823,098	1,603,253	(219,845)
Capital Grants & Contributions	(29,339,163)	(24,201,865)	(39,775,998)	(15,574,133)
Operating Result for the Year	(31,610,195)	(22,378,767)	(38,172,745)	(15,793,978)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	20,197,194	8,626,764	15,187,893	6,561,129
Capital Works - Upgrade	21,399,200	27,829,252	25,980,908	(1,848,344)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	29,916,018	28,156,075	25,157,766	(2,998,309)
Depreciation	(44,800,637)	(44,800,637)	(48,660,732)	(3,860,095)
Employee Leave Accruals	0	0	(3,649,546)	(3,649,546)
Employee Leave Paid	0	0	3,088,830	3,088,830
Loan Funds Received	0	0	0	0

Loan Repayments (Principal Only)	8,194,928	8,194,928	8,928,400	733,472
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	(57)	882,227	0	(882,227)
Total Balance Sheet Movements / Non-Cash Adjustments	34,906,646	28,888,609	26,033,519	(2,855,090)
Adjust for Transfers to/from Reserves				
Internal Reserves	(4,424,529)	(8,451,763)	(1,493,860)	6,957,902
External Reserves	210,477	2,555,789	8,386,086	5,830,297
Unspent Loans	0	(33,742)	(43,403)	(9,661)
Unexpended Grant Reserves	(658,726)	(829,988)	1,951,837	2,781,825
S64 / S94 Contribution Reserves	1,240,954	581,646	4,076,436	3,494,790
Net Service Result after Transfers to/from Reserves	(3,631,824)	(6,178,058)	12,877,095	19,055,153
NET RESULT	(335,373)	331,784	737,869	406,085



2020/21 Budget to Actuals Result

Service: 1000 - Office of General Manager

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 VALLEY COUNCIL

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	0	0	0	0
Interest Income	0	0	(38,603)	(38,603)
Operating Grants & Contributions	0	(9,750)	(1,246,739)	(1,236,989)
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	(125,958)	(125,958)
Internal Income	0	(221,248)	(180,112)	41,136
Internal Plant Hire	0	0	0	0
Total Income	0	(230,998)	(1,591,413)	(1,360,415)
Expenditure				
Salaries, Wages & Oncosts	1,165,685	1,196,776	1,448,532	251,756
Other Employee Costs	1,118	1,118	22,915	21,797
Borrowing Costs	0	0	0	0
Materials	17,800	18,800	26,600	7,800
Contracts	0	468,110	599,338	131,228
Consultancies	180,000	328,323	274,793	(53,530)
Legal Expenses	0	0	0	0
Depreciation	805	805	780	(25)
Insurance Expenses	0	0	0	0
Donations, Contributions & Taxes	0	0	2,495	2,495
Administration Expenses	0	0	361	361
Other Operating Expenses	0	0	18,398	18,398
Subscriptions & Memberships	4,536	4,536	7,295	2,759
Internal Expenses	8,000	8,000	30,680	22,680
Internal Plant Hire	0	0	0	0
Total Expenditure	1,377,944	2,026,468	2,432,188	405,720
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	1,377,944	1,795,470	840,775	(954,695)
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	1,377,944	1,795,470	840,775	(954,695)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(805)	(805)	(780)	25
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	(1,144,782)	(1,135,816)	(1,144,642)	(8,826)
Total Balance Sheet Movements / Non-Cash Adjustments	(1,145,587)	(1,136,621)	(1,145,422)	(8,801)
Adjust for Transfers to/from Reserves				
Internal Reserves	0	(308,143)	1,435,975	1,744,118
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	(151,217)	(916,693)	(765,476)
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	0	(459,360)	519,282	978,642
NET RESULT	232,357	199,489	214,636	15,147


2020/21 Budget to Actuals Result
Service: 1010 - Elected Members

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	0	0	0	0
Interest Income	0	0	0	0
Operating Grants & Contributions	0	0	0	0
Net Gains from Disposal of Assets	0	0	(82)	(82)
Other Revenue	0	0	0	0
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	0	0	(82)	(82)
Expenditure				
Salaries, Wages & Oncosts	912	912	2,799	1,887
Other Employee Costs	2,004	2,004	176	(1,828)
Borrowing Costs	0	0	0	0
Materials	9,500	9,500	7,833	(1,667)
Contracts	0	0	0	0
Consultancies	0	0	5,875	5,875
Legal Expenses	0	0	0	0
Depreciation	0	0	0	0
Insurance Expenses	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	212,836	310,424	280,637	(29,787)
Other Operating Expenses	0	0	1,130	1,130
Subscriptions & Memberships	56,524	56,524	54,662	(1,862)
Internal Expenses	12,000	12,000	9,000	(3,000)
Internal Plant Hire	0	0	104	104
Total Expenditure	293,776	391,364	362,217	(29,147)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	293,776	391,364	362,135	(29,229)
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	293,776	391,364	362,135	(29,229)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	0	0	0	0
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	232,133	238,521	238,521	0
Total Balance Sheet Movements / Non-Cash Adjustments	232,133	238,521	238,521	0
Adjust for Transfers to/from Reserves				
Internal Reserves	83,000	83,000	83,000	0
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	83,000	83,000	83,000	0
NET RESULT	608,909	712,885	683,656	(29,229)



2020/21 Budget to Actuals Result
Service: 2000 - Corporate & Governance

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	0	0	0	0
Interest Income	0	0	0	0
Operating Grants & Contributions	(175,000)	(178,000)	(693,485)	(515,485)
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	0	0
Internal Income	0	(15,000)	(2,300)	12,700
Internal Plant Hire	0	0	0	0
Total Income	(175,000)	(193,000)	(695,785)	(502,785)
Expenditure				
Salaries, Wages & Oncosts	849,410	886,014	990,086	104,072
Other Employee Costs	300	300	2,691	2,391
Borrowing Costs	0	0	0	0
Materials	70,000	127,838	43,607	(84,231)
Contracts	0	210,000	45,530	(164,470)
Consultancies	16,300	16,300	6,025	(10,275)
Legal Expenses	0	0	0	0
Depreciation	1,787	1,787	301	(1,486)
Insurance Expenses	0	0	0	0
Donations, Contributions & Taxes	0	0	120,338	120,338
Administration Expenses	0	0	519	519
Other Operating Expenses	0	0	187	187
Subscriptions & Memberships	1,800	1,800	967	(833)
Internal Expenses	21,500	36,500	28,605	(7,895)
Internal Plant Hire	0	0	0	0
Total Expenditure	961,097	1,280,539	1,238,856	(41,683)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	786,097	1,087,539	543,070	(544,469)
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	786,097	1,087,539	543,070	(544,469)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(1,787)	(1,787)	(301)	1,486
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	(482,622)	(483,187)	(482,592)	595
Total Balance Sheet Movements / Non-Cash Adjustments	(484,409)	(484,974)	(482,893)	2,081
Adjust for Transfers to/from Reserves				
Internal Reserves	(179,052)	0	0	0
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	(488,990)	190,773	679,763
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(179,052)	(488,990)	190,773	679,763
NET RESULT	122,636	113,575	250,950	137,375


2020/21 Budget to Actuals Result
Service: 2010 - Property Services

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	0	0	(716)	(716)
Interest Income	0	0	0	0
Operating Grants & Contributions	0	0	(13,307)	(13,307)
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(309,266)	(309,266)	(181,741)	127,525
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	(309,266)	(309,266)	(195,764)	113,502
Expenditure				
Salaries, Wages & Oncosts	186,326	184,462	189,156	4,694
Other Employee Costs	0	0	0	0
Borrowing Costs	270	270	199	(71)
Materials	0	0	454	454
Contracts	800	800	8,541	7,741
Consultancies	6,000	26,000	27,025	1,025
Legal Expenses	0	0	12,432	12,432
Depreciation	0	0	0	0
Insurance Expenses	14,090	15,789	13,553	(2,236)
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	3,012	3,012
Other Operating Expenses	5,005	5,005	4,754	(251)
Subscriptions & Memberships	0	0	0	0
Internal Expenses	25,058	25,058	31,265	6,207
Internal Plant Hire	0	0	22	22
Total Expenditure	237,549	257,384	290,412	33,028
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	(71,717)	(51,882)	94,648	146,530
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	(71,717)	(51,882)	94,648	146,530
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	0	0	0	0
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	435	435	435	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	9,516	9,686	9,686	0
Total Balance Sheet Movements / Non-Cash Adjustments	9,951	88,421	10,121	(78,300)
Adjust for Transfers to/from Reserves				
Internal Reserves	(104,291)	(202,591)	(111,301)	91,290
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(104,291)	(202,591)	(111,301)	91,290
NET RESULT	(166,057)	(166,052)	(6,532)	159,520



2020/21 Budget to Actuals Result

Service: 2020 - Community & Industry Engagement

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	0	0	0	0
Interest Income	0	0	0	0
Operating Grants & Contributions	0	(32,983)	(26,633)	6,350
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	(2,182)	(2,182)
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	0	(32,983)	(28,815)	4,168
Expenditure				
Salaries, Wages & Oncosts	624,200	617,960	588,252	(29,708)
Other Employee Costs	3,092	3,092	3,059	(33)
Borrowing Costs	310	310	300	(10)
Materials	139,070	103,020	65,846	(37,174)
Contracts	164,816	112,799	68,513	(44,286)
Consultancies	8,000	190,241	254,623	64,382
Legal Expenses	0	0	0	0
Depreciation	12,259	12,259	10,082	(2,177)
Insurance Expenses	44	49	0	(49)
Donations, Contributions & Taxes	140,000	105,000	54,062	(50,938)
Administration Expenses	227,982	221,982	120,703	(101,279)
Other Operating Expenses	0	0	732	732
Subscriptions & Memberships	31,152	71,152	64,667	(6,485)
Internal Expenses	8,094	8,094	30,868	22,774
Internal Plant Hire	3,265	3,265	2,178	(1,087)
Total Expenditure	1,362,284	1,449,223	1,263,885	(185,338)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	1,362,284	1,416,240	1,235,070	(181,170)
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	1,362,284	1,416,240	1,235,070	(181,170)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	50,000	50,000	0	(50,000)
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	140,000	140,000	112,067	(27,933)
Depreciation	(12,259)	(12,259)	(10,082)	2,177
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	1,390	1,390	1,390	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	94,909	114,390	115,253	863
Total Balance Sheet Movements / Non-Cash Adjustments	274,040	293,521	218,628	(74,893)
Adjust for Transfers to/from Reserves				
Internal Reserves	0	(88,091)	(87,990)	101
External Reserves	0	0	18,799	18,799
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	(18,950)	(18,950)	0
S64 / S94 Contribution Reserves	(35,000)	(54,150)	(40,000)	14,150
Total Transfers to/from Reserves	(35,000)	(161,191)	(128,141)	33,050
NET RESULT	1,601,324	1,548,570	1,325,557	(223,013)


2020/21 Budget to Actuals Result
Service: 2100 - Finance & Supply

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	(35,131,965)	(35,331,965)	(35,103,618)	228,347
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	(140,000)	(140,000)	(152,460)	(12,460)
General User Fees	(30,555)	(30,555)	(40,060)	(9,505)
Interest Income	(942,805)	(847,659)	(583,444)	264,215
Operating Grants & Contributions	(8,559,034)	(4,690,960)	(10,000,690)	(5,309,730)
Net Gains from Disposal of Assets	0	0	(41,715)	(41,715)
Other Revenue	(220,700)	(241,200)	(427,303)	(186,103)
Internal Income	(6,773,341)	(6,213,989)	(7,149,306)	(935,317)
Internal Plant Hire	0	0	0	0
Total Income	(51,798,400)	(47,496,328)	(53,498,595)	(6,002,267)
Expenditure				
Salaries, Wages & Oncosts	7,139,054	6,647,225	7,412,147	764,922
Other Employee Costs	251,188	280,188	348,937	68,749
Borrowing Costs	0	0	1,907	1,907
Materials	(849,007)	(849,007)	810	849,817
Contracts	176,481	236,738	250,446	13,708
Consultancies	20,440	20,440	23,110	2,670
Legal Expenses	209,760	209,760	159,171	(50,589)
Depreciation	250	250	400	150
Insurance Expenses	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	745,201	675,201	577,263	(97,938)
Other Operating Expenses	2,500	2,500	2,421	(79)
Subscriptions & Memberships	504	504	(35)	(539)
Internal Expenses	223,300	223,300	248,533	25,233
Internal Plant Hire	7,881	7,881	259	(7,622)
Total Expenditure	7,927,552	7,454,980	9,025,368	1,570,388
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	(43,870,848)	(40,041,348)	(44,473,227)	(4,431,879)
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	(43,870,848)	(40,041,348)	(44,473,227)	(4,431,879)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	35,243	36,645	1,402
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(250)	(250)	(400)	(150)
Employee Leave Accruals	0	0	(3,649,546)	(3,649,546)
Employee Leave Paid	0	0	3,088,830	3,088,830
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	(1,133,008)	(1,061,473)	(1,932,638)	(871,165)
Total Balance Sheet Movements / Non-Cash Adjustments	(1,133,258)	(1,026,480)	(2,456,609)	(1,430,129)
Adjust for Transfers to/from Reserves				
Internal Reserves	0	(4,066,958)	2,328,527	6,395,485
External Reserves	0	0	5,792	5,792
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	0	(4,066,958)	2,334,319	6,401,277
NET RESULT	(45,004,106)	(45,134,786)	(44,595,516)	539,270



2020/21 Budget to Actuals Result
Service: 2200 - Information Services

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	(59,520)	(59,520)	(65,304)	(5,784)
General User Fees	(1,104)	(1,104)	(208)	896
Interest Income	0	0	0	0
Operating Grants & Contributions	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	0	0
Internal Income	0	(125,000)	(8,144)	116,856
Internal Plant Hire	0	0	0	0
Total Income	(60,624)	(185,624)	(73,656)	111,968
Expenditure				
Salaries, Wages & Oncosts	2,326,416	2,303,147	2,159,766	(143,381)
Other Employee Costs	14,314	14,314	7,276	(7,038)
Borrowing Costs	5,443	5,443	4,144	(1,299)
Materials	22,830	22,830	17,657	(5,173)
Contracts	48,260	53,260	41,281	(11,979)
Consultancies	27,000	27,000	16,430	(10,570)
Legal Expenses	0	0	0	0
Depreciation	439,915	439,915	480,561	40,646
Insurance Expenses	2,597	2,910	19,548	16,638
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	109,294	109,294	94,356	(14,938)
Other Operating Expenses	1,599,749	1,594,749	1,358,235	(236,514)
Subscriptions & Memberships	950	950	15,825	14,875
Internal Expenses	0	0	18,254	18,254
Internal Plant Hire	0	0	356	356
Total Expenditure	4,596,768	4,573,812	4,233,687	(340,125)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	4,536,144	4,388,188	4,160,031	(228,157)
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	4,536,144	4,388,188	4,160,031	(228,157)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	594,370	236,126	(358,244)
Capital Works - Upgrade	365,000	365,000	240,366	(124,634)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	388,000	388,000	250,276	(137,724)
Depreciation	(439,915)	(439,915)	(480,561)	(40,646)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	10,499	10,499	10,500	1
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	(3,406,291)	(3,303,862)	(3,299,100)	4,762
Total Balance Sheet Movements / Non-Cash Adjustments	(3,082,707)	(2,385,908)	(3,042,393)	(656,485)
Adjust for Transfers to/from Reserves				
Internal Reserves	0	(369,370)	96,243	465,613
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	0	(369,370)	96,243	465,613
NET RESULT	1,453,437	1,632,910	1,213,881	(419,029)



2020/21 Budget to Actuals Result

Service: 2300 - Governance & Business Improvement

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	(1,505)	(1,505)	(872)	633
General User Fees	(1,989)	(1,989)	(170)	1,819
Interest Income	0	0	0	0
Operating Grants & Contributions	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(60,000)	(60,000)	(60,227)	(227)
Internal Income	0	0	(10,891)	(10,891)
Internal Plant Hire	0	0	0	0
Total Income	(63,494)	(63,494)	(72,160)	(8,666)
Expenditure				
Salaries, Wages & Oncosts	474,112	444,003	373,224	(70,779)
Other Employee Costs	0	0	114	114
Borrowing Costs	0	0	0	0
Materials	1,000	1,000	24,137	23,137
Contracts	4,000	4,000	15,618	11,618
Consultancies	179,983	146,883	43,218	(103,665)
Legal Expenses	100,000	100,000	6,182	(93,818)
Depreciation	1,515	1,515	456	(1,059)
Insurance Expenses	726,907	787,934	803,298	15,364
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	0	0
Other Operating Expenses	43,900	43,900	40	(43,860)
Subscriptions & Memberships	18,804	18,804	35,069	16,265
Internal Expenses	8,000	8,000	12,077	4,077
Internal Plant Hire	0	0	1,062	1,062
Total Expenditure	1,558,221	1,556,039	1,314,495	(241,544)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	1,494,727	1,492,545	1,242,335	(250,210)
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	1,494,727	1,492,545	1,242,335	(250,210)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(1,515)	(1,515)	(456)	1,059
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	(1,102,155)	(1,099,369)	(1,099,375)	(6)
Total Balance Sheet Movements / Non-Cash Adjustments	(1,103,670)	(1,100,884)	(1,099,831)	1,053
Adjust for Transfers to/from Reserves				
Internal Reserves	(40,083)	(40,083)	(18,083)	22,000
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(40,083)	(40,083)	(18,083)	22,000
NET RESULT	350,974	351,578	124,421	(227,157)



2020/21 Budget to Actuals Result

Service: 2310 - People, Culture, Risk & Safety

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	0	0	0	0
Interest Income	0	0	0	0
Operating Grants & Contributions	(21,539)	(21,539)	(153,163)	(131,624)
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	0	0
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	(21,539)	(21,539)	(153,163)	(131,624)
Expenditure				
Salaries, Wages & Oncosts	889,228	880,338	851,130	(29,208)
Other Employee Costs	475,998	320,998	251,751	(69,247)
Borrowing Costs	0	0	0	0
Materials	20,700	20,700	18,369	(2,331)
Contracts	102,795	102,795	98,204	(4,591)
Consultancies	124,000	124,000	29,408	(94,592)
Legal Expenses	10,000	10,000	41,154	31,154
Depreciation	640	640	361	(279)
Insurance Expenses	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	22,889	22,889	24,284	1,395
Other Operating Expenses	0	0	322	322
Subscriptions & Memberships	25,000	25,000	81,310	56,310
Internal Expenses	0	0	7,537	7,537
Internal Plant Hire	0	0	540	540
Total Expenditure	1,671,250	1,507,360	1,404,371	(102,989)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	1,649,711	1,485,821	1,251,208	(234,613)
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	1,649,711	1,485,821	1,251,208	(234,613)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	3,100	3,100	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(640)	(640)	(361)	279
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	(1,347,649)	(1,335,168)	(1,335,168)	0
Total Balance Sheet Movements / Non-Cash Adjustments	(1,348,289)	(1,332,708)	(1,332,429)	279
Adjust for Transfers to/from Reserves				
Internal Reserves	35,000	35,000	35,000	0
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	35,000	35,000	35,000	0
NET RESULT	336,422	188,113	(46,222)	(234,335)



2020/21 Budget to Actuals Result
Service: 3000 - Works & Civil Management

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	405	405
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	(308,256)	(308,256)	(341,951)	(33,695)
Interest Income	0	0	0	0
Operating Grants & Contributions	0	0	(2,903,613)	(2,903,613)
Net Gains from Disposal of Assets	(1,535,117)	(1,535,117)	(1,726,310)	(191,193)
Other Revenue	0	(298,000)	(397,248)	(99,248)
Internal Income	(1,309,306)	(1,309,306)	(1,225,189)	84,117
Internal Plant Hire	(7,721,360)	(7,721,360)	(8,092,984)	(371,624)
Total Income	(10,874,039)	(11,172,039)	(14,686,891)	(3,514,852)
Expenditure				
Salaries, Wages & Oncosts	1,060,422	1,049,819	1,649,944	600,125
Other Employee Costs	0	0	3,440	3,440
Borrowing Costs	755	755	556	(199)
Materials	5,966,260	5,966,260	4,322,869	(1,643,391)
Contracts	217,923	218,047	2,075,057	1,857,010
Consultancies	0	0	0	0
Legal Expenses	0	0	0	0
Depreciation	2,634,525	2,634,525	2,980,759	346,234
Insurance Expenses	479,746	487,772	444,060	(43,712)
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	1,017	1,017
Other Operating Expenses	53,331	53,331	54,674	1,343
Subscriptions & Memberships	1,836	1,836	1,250	(586)
Internal Expenses	165,325	165,325	795,599	630,274
Internal Plant Hire	2,173	2,173	296,335	294,162
Total Expenditure	10,582,296	10,579,843	12,625,560	2,045,717
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	(291,743)	(592,196)	(2,061,331)	(1,469,135)
Capital Grants & Contributions	0	0	(274,968)	
Operating Result for the Year	(291,743)	(592,196)	(2,336,299)	(1,469,135)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	60,000	60,000	0
Capital Works - Upgrade	0	0	89,332	89,332
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	5,396,986	5,544,726	7,108,036	1,563,310
Depreciation	(2,634,525)	(2,634,525)	(2,980,759)	(346,234)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	1,218	1,218	1,218	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	118,563	151,018	151,613	595
Total Balance Sheet Movements / Non-Cash Adjustments	2,882,242	3,122,437	4,429,441	1,307,004
Adjust for Transfers to/from Reserves				
Internal Reserves	(3,330,528)	(3,550,324)	(2,151,317)	1,399,007
External Reserves	1,060,485	1,060,287	736,790	(323,497)
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	(24,595)	(24,595)
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(2,270,043)	(2,490,037)	(1,439,122)	1,050,915
NET RESULT	320,456	40,204	654,019	888,783


2020/21 Budget to Actuals Result
Service: 3010 - Emergency Services

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	522	522
General User Fees	0	0	0	0
Interest Income	0	0	0	0
Operating Grants & Contributions	(597,320)	(637,211)	(627,481)	9,730
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	(9,325)	(9,325)
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	(597,320)	(637,211)	(636,284)	927
Expenditure				
Salaries, Wages & Oncosts	120	120	55,732	55,612
Other Employee Costs	15,516	15,516	11,304	(4,212)
Borrowing Costs	1,427	1,427	1,051	(376)
Materials	462,690	502,581	391,208	(111,373)
Contracts	2,700	2,700	75,912	73,212
Consultancies	0	0	0	0
Legal Expenses	0	0	0	0
Depreciation	132,605	132,605	161,655	29,050
Insurance Expenses	31,992	33,016	33,502	486
Donations, Contributions & Taxes	1,171,512	1,171,512	1,130,846	(40,666)
Administration Expenses	10,250	10,250	2,293	(7,957)
Other Operating Expenses	89,834	89,834	70,435	(19,399)
Subscriptions & Memberships	0	0	0	0
Internal Expenses	19,506	19,506	38,985	19,479
Internal Plant Hire	0	0	273	273
Total Expenditure	1,938,152	1,979,067	1,973,196	(5,871)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	1,340,832	1,341,856	1,336,911	(4,945)
Capital Grants & Contributions	0	(79,288)	(152,151)	
Operating Result for the Year	1,340,832	1,262,568	1,184,760	(4,945)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	35,000	58,000	76,017	18,017
Capital Works - Upgrade	0	79,288	158,825	79,537
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	10,000	10,000	11,778	1,778
Depreciation	(132,605)	(132,605)	(161,655)	(29,050)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	2,302	2,302	2,302	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	0	0	0	0
Total Balance Sheet Movements / Non-Cash Adjustments	(85,303)	16,985	87,267	70,282
Adjust for Transfers to/from Reserves				
Internal Reserves	0	0	144,001	144,001
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	(2,499)	(2,499)
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	0	0	141,501	141,501
NET RESULT	1,255,529	1,279,553	1,413,528	206,839


2020/21 Budget to Actuals Result
Service: 3100 - Roads Infrastructure

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	(34,867)	(34,867)	(46,992)	(12,125)
General User Fees	(4,139,091)	(4,139,091)	(4,840,474)	(701,383)
Interest Income	(121,446)	(107,238)	(70,117)	37,121
Operating Grants & Contributions	(9,538,999)	(12,194,245)	(6,205,275)	5,988,970
Net Gains from Disposal of Assets	0	(750,000)	(798,856)	(48,856)
Other Revenue	(37,000)	(87,000)	(33,709)	53,291
Internal Income	0	0	(663,163)	(663,163)
Internal Plant Hire	0	0	0	0
Total Income	(13,871,403)	(17,312,441)	(12,658,585)	4,653,856
Expenditure				
Salaries, Wages & Oncosts	5,380,759	5,326,788	5,274,292	(52,496)
Other Employee Costs	0	0	4,689	4,689
Borrowing Costs	523,451	523,451	407,860	(115,591)
Materials	2,299,936	2,967,482	1,993,846	(973,636)
Contracts	2,038,384	2,115,616	3,679,936	1,564,320
Consultancies	0	0	15,710	15,710
Legal Expenses	0	0	26,655	26,655
Depreciation	19,960,069	19,960,069	20,811,653	851,584
Insurance Expenses	1,826	2,046	23,521	21,475
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	2,773	2,773	6,265	3,492
Other Operating Expenses	319,931	319,931	413,733	93,802
Subscriptions & Memberships	8,196	8,196	4,459	(3,737)
Internal Expenses	304,578	304,578	2,283,043	1,978,465
Internal Plant Hire	2,855,243	2,865,263	2,924,496	59,233
Total Expenditure	33,695,146	34,396,193	37,870,159	3,473,966
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	19,823,743	17,083,752	25,211,574	8,127,822
Capital Grants & Contributions	(7,078,487)	(17,896,668)	(27,954,381)	
Operating Result for the Year	12,745,256	(812,916)	(2,742,807)	8,127,822
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	1,653,406	3,912,506	9,639,376	5,726,870
Capital Works - Upgrade	4,420,246	16,957,019	13,424,094	(3,532,925)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	10,689,407	7,731,362	6,636,467	(1,094,895)
Depreciation	(19,960,069)	(19,960,069)	(20,811,653)	(851,584)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	1,318,376	1,318,376	1,318,376	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	1,898,254	2,030,838	2,029,133	(1,705)
Total Balance Sheet Movements / Non-Cash Adjustments	19,620	12,870,978	12,286,560	(584,418)
Adjust for Transfers to/from Reserves				
Internal Reserves	1,426,077	(1,063,541)	(1,837,404)	(773,863)
External Reserves	0	0	487,154	487,154
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	3,304,206	4,466,074	1,161,868
S64 / S94 Contribution Reserves	339,278	177,624	643,173	465,549
Total Transfers to/from Reserves	1,765,355	2,418,289	3,758,997	1,340,708
NET RESULT	14,530,231	14,476,351	13,302,750	8,884,112


2020/21 Budget to Actuals Result
Service: 3110 - Regional Airport

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	(133,532)	(43,198)	(46,465)	(3,267)
Interest Income	0	0	0	0
Operating Grants & Contributions	(26,344)	(20,540)	(20,540)	0
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(16,500)	(16,500)	(5,100)	11,400
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	(176,376)	(80,238)	(72,104)	8,134
Expenditure				
Salaries, Wages & Oncosts	148,874	147,386	131,082	(16,304)
Other Employee Costs	0	0	0	0
Borrowing Costs	23,082	23,082	22,758	(324)
Materials	26,100	26,100	22,200	(3,900)
Contracts	16,610	16,610	17,046	436
Consultancies	0	0	0	0
Legal Expenses	0	0	0	0
Depreciation	219,339	219,339	215,588	(3,751)
Insurance Expenses	2,541	2,848	2,841	(7)
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	0	0
Other Operating Expenses	27,433	27,433	17,059	(10,374)
Subscriptions & Memberships	204	204	2,153	1,949
Internal Expenses	16,997	16,997	38,315	21,318
Internal Plant Hire	15,104	15,104	11,303	(3,801)
Total Expenditure	496,284	495,103	480,345	(14,758)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	319,908	414,865	408,241	(6,624)
Capital Grants & Contributions	0	(40,000)	(40,000)	
Operating Result for the Year	319,908	374,865	368,241	(6,624)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	0	40,000	0	(40,000)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	430,175	130,175	0	(130,175)
Depreciation	(219,339)	(219,339)	(215,588)	3,751
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	115,670	115,670	115,670	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	18,644	20,595	20,613	18
Total Balance Sheet Movements / Non-Cash Adjustments	345,150	87,101	(79,305)	(166,406)
Adjust for Transfers to/from Reserves				
Internal Reserves	0	0	0	0
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	(300,000)	0	40,000	40,000
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(300,000)	0	40,000	40,000
NET RESULT	365,058	461,966	328,936	(133,030)



2020/21 Budget to Actuals Result

Service: 3120 - Quarries

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	(313,283)	(313,283)	(223,561)	89,722
Interest Income	(5,734)	(5,063)	(3,592)	1,471
Operating Grants & Contributions	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	0	0
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	(319,017)	(318,346)	(227,153)	91,193
Expenditure				
Salaries, Wages & Oncosts	103,946	102,908	99,109	(3,799)
Other Employee Costs	0	0	255	255
Borrowing Costs	0	0	0	0
Materials	124,000	124,000	(25,773)	(149,773)
Contracts	50,200	50,200	36,707	(13,493)
Consultancies	0	0	0	0
Legal Expenses	0	0	0	0
Depreciation	11,423	11,423	29,443	18,020
Insurance Expenses	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	1,148	1,148
Other Operating Expenses	0	0	121	121
Subscriptions & Memberships	0	0	0	0
Internal Expenses	13,399	13,399	57,337	43,938
Internal Plant Hire	930	930	0	(930)
Total Expenditure	303,898	302,860	198,346	(104,514)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	(15,119)	(15,486)	(28,807)	(13,321)
Capital Grants & Contributions	(10,001)	(10,001)	(12,901)	
Operating Result for the Year	(25,120)	(25,487)	(41,708)	(13,321)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	438,764	438,764	(0)
Depreciation	(11,423)	(11,423)	(29,443)	(18,020)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	8,194	9,161	9,161	0
Total Balance Sheet Movements / Non-Cash Adjustments	(3,229)	436,502	418,482	(18,020)
Adjust for Transfers to/from Reserves				
Internal Reserves	18,348	(421,016)	(389,675)	31,341
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	10,001	10,001	12,901	2,900
Total Transfers to/from Reserves	28,349	(411,015)	(376,774)	34,241
NET RESULT	0	0	0	2,900



2020/21 Budget to Actuals Result
Service: 3200 - Parks & Open Spaces

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	(6,069)	(6,069)	(1,898)	4,171
General User Fees	(422,052)	(475,386)	(439,146)	36,240
Interest Income	0	0	3,251	3,251
Operating Grants & Contributions	0	(208,396)	(116,750)	91,646
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(239,798)	(239,798)	(90,324)	149,474
Internal Income	(1,319,433)	(1,324,101)	(1,289,084)	35,017
Internal Plant Hire	0	0	0	0
Total Income	(1,987,352)	(2,253,750)	(1,933,951)	319,799
Expenditure				
Salaries, Wages & Oncosts	2,117,727	2,240,728	2,440,895	200,167
Other Employee Costs	240	240	583	343
Borrowing Costs	102,369	102,369	80,258	(22,111)
Materials	622,093	653,892	482,884	(171,008)
Contracts	2,936,158	3,261,162	2,974,306	(286,856)
Consultancies	50,000	50,000	110,565	60,565
Legal Expenses	0	0	1,487	1,487
Depreciation	2,281,843	2,281,843	2,532,018	250,175
Insurance Expenses	163,152	182,837	191,353	8,516
Donations, Contributions & Taxes	29,527	29,527	29,527	0
Administration Expenses	314	314	7,464	7,150
Other Operating Expenses	182,253	182,253	115,999	(66,254)
Subscriptions & Memberships	2,676	2,676	637	(2,039)
Internal Expenses	549,420	549,420	1,495,495	946,075
Internal Plant Hire	1,020,339	1,020,339	1,179,155	158,816
Total Expenditure	10,058,111	10,557,600	11,642,625	1,085,026
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	8,070,759	8,303,850	9,708,674	1,404,825
Capital Grants & Contributions	(7,806,991)	(2,879,820)	(3,506,956)	
Operating Result for the Year	263,768	5,424,030	6,201,719	1,404,825
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	7,398,000	1,358,391	1,517,664	159,273
Capital Works - Upgrade	1,991,000	3,048,255	2,348,758	(699,497)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	2,579,500	3,786,238	3,464,380	(321,858)
Depreciation	(2,281,843)	(2,281,843)	(2,532,018)	(250,175)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	226,477	226,477	226,478	1
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	764,592	836,418	834,046	(2,372)
Total Balance Sheet Movements / Non-Cash Adjustments	10,677,726	6,973,936	5,922,313	(1,051,623)
Adjust for Transfers to/from Reserves				
Internal Reserves	(111,000)	(722,291)	55,384	777,674
External Reserves	(164,386)	165,514	200,514	35,000
Unspent Loans	0	(33,742)	(43,403)	(9,661)
Unexpended Grant Reserves	(20,000)	11,330	588,301	576,971
S64 / S94 Contribution Reserves	(548,009)	(918,363)	(750,697)	167,666
Total Transfers to/from Reserves	(843,395)	(1,497,552)	50,098	1,547,650
NET RESULT	10,098,099	10,900,414	12,174,130	1,900,852



2020/21 Budget to Actuals Result
Service: 3210 - Natural Resource Management

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	(296)	(296)
General User Fees	0	0	0	0
Interest Income	(57,060)	0	(51,294)	(51,294)
Operating Grants & Contributions	(369,238)	(875,084)	(792,150)	82,934
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	(457)	(457)
Internal Income	0	(126,301)	(30,135)	96,166
Internal Plant Hire	0	0	0	0
Total Income	(426,298)	(1,001,385)	(874,331)	127,054
Expenditure				
Salaries, Wages & Oncosts	719,884	712,685	694,903	(17,782)
Other Employee Costs	5,212	5,212	2,753	(2,459)
Borrowing Costs	0	0	0	0
Materials	65,182	338,916	57,457	(281,459)
Contracts	82,759	701,117	200,356	(500,761)
Consultancies	0	19,524	11,510	(8,014)
Legal Expenses	0	0	0	0
Depreciation	291	291	287	(4)
Insurance Expenses	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	1,887	1,887
Other Operating Expenses	0	0	323	323
Subscriptions & Memberships	0	0	10,050	10,050
Internal Expenses	17,218	17,218	266,768	249,550
Internal Plant Hire	64,704	64,704	95,000	30,296
Total Expenditure	955,250	1,859,667	1,341,294	(518,373)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	528,952	858,282	466,962	(391,320)
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	528,952	858,282	466,962	(391,320)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(291)	(291)	(287)	4
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	115,932	130,965	129,441	(1,524)
Total Balance Sheet Movements / Non-Cash Adjustments	115,641	130,674	129,154	(1,520)
Adjust for Transfers to/from Reserves				
Internal Reserves	(48,600)	(73,600)	(51,548)	22,052
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	(192,410)	217,132	409,542
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(48,600)	(266,010)	165,584	431,594
NET RESULT	595,993	722,946	761,700	38,754



2020/21 Budget to Actuals Result
Service: 3220 - Buildings & Facilities

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	0	0	1,786	1,786
Interest Income	0	0	0	0
Operating Grants & Contributions	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(265,751)	(265,751)	(203,016)	62,735
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	(265,751)	(265,751)	(201,230)	64,521
Expenditure				
Salaries, Wages & Oncosts	582,229	416,999	679,821	262,822
Other Employee Costs	0	0	8,471	8,471
Borrowing Costs	14,858	14,858	11,686	(3,172)
Materials	127,400	127,400	96,851	(30,549)
Contracts	1,291,738	1,291,738	957,511	(334,227)
Consultancies	0	0	0	0
Legal Expenses	0	0	3,830	3,830
Depreciation	725,067	725,067	1,287,115	562,048
Insurance Expenses	120,992	135,588	143,666	8,078
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	0	0
Other Operating Expenses	145,760	145,760	125,030	(20,730)
Subscriptions & Memberships	0	0	0	0
Internal Expenses	199,355	199,355	169,203	(30,152)
Internal Plant Hire	5,166	5,164	4,166	(998)
Total Expenditure	3,212,565	3,061,929	3,487,350	425,421
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	2,946,814	2,796,178	3,286,120	489,942
Capital Grants & Contributions	0	(30,000)	(37,952)	
Operating Result for the Year	2,946,814	2,766,178	3,248,168	489,942
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	30,000	83,235	53,235
Capital Works - Upgrade	6,667,000	1,627,899	4,556,552	2,928,653
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	350,200	507,922	644,117	136,195
Depreciation	(725,067)	(725,067)	(1,287,115)	(562,048)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	33,321	33,321	33,325	4
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	(100,335)	(84,285)	(82,898)	1,387
Total Balance Sheet Movements / Non-Cash Adjustments	6,225,119	1,389,790	4,033,309	2,643,519
Adjust for Transfers to/from Reserves				
Internal Reserves	(6,275,700)	(1,566,455)	(4,534,154)	(2,967,699)
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	(300,000)	(150,866)	(144,598)	6,268
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(6,575,700)	(1,717,321)	(4,678,752)	(2,961,431)
NET RESULT	2,596,233	2,438,647	2,602,726	172,030


2020/21 Budget to Actuals Result
Service: 3230 - Waste Services

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	(9,589,208)	(9,589,208)	(9,258,337)	330,871
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	(7,135,421)	(7,135,421)	(5,717,110)	1,418,311
Interest Income	(202,849)	(233,464)	(182,865)	50,599
Operating Grants & Contributions	(205,000)	(1,045,136)	(182,848)	862,288
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(632,456)	(632,456)	(592,874)	39,582
Internal Income	(3,159,018)	(3,166,018)	(3,692,292)	(526,274)
Internal Plant Hire	0	0	0	0
Total Income	(20,923,952)	(21,801,703)	(19,626,324)	2,175,379
Expenditure				
Salaries, Wages & Oncosts	975,574	965,818	1,175,290	209,472
Other Employee Costs	0	0	1,135	1,135
Borrowing Costs	367,365	367,365	331,477	(35,888)
Materials	94,300	94,300	83,859	(10,441)
Contracts	6,404,564	7,475,015	6,194,915	(1,280,100)
Consultancies	69,510	69,510	35,795	(33,715)
Legal Expenses	0	0	1,371	1,371
Depreciation	750,330	750,330	1,260,218	509,888
Insurance Expenses	14,403	16,140	23,174	7,034
Donations, Contributions & Taxes	3,600,000	3,600,000	3,707,801	107,801
Administration Expenses	15,903	15,903	15,949	46
Other Operating Expenses	5,767	5,767	79,302	73,535
Subscriptions & Memberships	46,460	46,460	45,496	(964)
Internal Expenses	2,715,886	2,722,886	3,183,367	460,481
Internal Plant Hire	106,144	106,144	132,450	26,306
Total Expenditure	15,166,206	16,235,638	16,271,599	35,961
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	(5,757,746)	(5,566,065)	(3,354,725)	2,211,340
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	(5,757,746)	(5,566,065)	(3,354,725)	2,211,340
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	830,000	693,477	382,827	(310,650)
Capital Works - Upgrade	250,000	160,000	145,359	(14,641)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(750,330)	(750,330)	(1,260,218)	(509,888)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	609,751	609,751	609,751	(0)
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	499,560	515,473	513,669	(1,804)
Total Balance Sheet Movements / Non-Cash Adjustments	1,438,981	1,449,992	651,501	(798,491)
Adjust for Transfers to/from Reserves				
Internal Reserves	4,446,749	4,428,928	3,607,741	(821,187)
External Reserves	134,205	(99,504)	(225,710)	(126,206)
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	4,580,954	4,329,424	3,382,032	(947,392)
NET RESULT	262,189	213,351	678,807	465,456



2020/21 Budget to Actuals Result

Service: 3240 - Cemeteries

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	(587,196)	(587,196)	(710,056)	(122,860)
Interest Income	0	0	0	0
Operating Grants & Contributions	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(1,400)	(1,400)	(1,115)	285
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	(588,596)	(588,596)	(711,171)	(122,575)
Expenditure				
Salaries, Wages & Oncosts	352,934	349,404	283,204	(66,200)
Other Employee Costs	0	0	0	0
Borrowing Costs	310	310	300	(10)
Materials	67,870	67,870	65,709	(2,161)
Contracts	63,890	63,890	88,218	24,328
Consultancies	0	0	0	0
Legal Expenses	0	0	0	0
Depreciation	33,612	33,612	34,017	405
Insurance Expenses	773	866	877	11
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	0	0
Other Operating Expenses	0	0	379	379
Subscriptions & Memberships	0	0	0	0
Internal Expenses	59,794	59,794	87,467	27,673
Internal Plant Hire	18,988	18,987	15,736	(3,251)
Total Expenditure	598,171	594,733	575,906	(18,827)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	9,575	6,137	(135,265)	(141,402)
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	9,575	6,137	(135,265)	(141,402)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	55,000	15,000	1,950	(13,050)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(33,612)	(33,612)	(34,017)	(405)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	1,390	1,390	1,390	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	46,117	53,117	51,652	(1,465)
Total Balance Sheet Movements / Non-Cash Adjustments	68,895	35,895	20,975	(14,920)
Adjust for Transfers to/from Reserves				
Internal Reserves	(36,723)	3,277	3,277	0
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(36,723)	3,277	3,277	0
NET RESULT	41,747	45,309	(111,012)	(156,321)



2020/21 Budget to Actuals Result

Service: 3250 - Saleyards

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	(323,015)	(323,015)	(318,687)	4,328
Interest Income	(4,600)	(4,062)	(4,561)	(499)
Operating Grants & Contributions	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(1,267)	(1,267)	(1,900)	(633)
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	(328,882)	(328,344)	(325,148)	3,196
Expenditure				
Salaries, Wages & Oncosts	88,095	87,214	97,422	10,208
Other Employee Costs	0	0	0	0
Borrowing Costs	3,104	3,104	2,996	(108)
Materials	4,105	4,105	7,331	3,226
Contracts	117,915	117,915	99,873	(18,042)
Consultancies	0	0	0	0
Legal Expenses	0	0	0	0
Depreciation	113,502	113,502	105,566	(7,936)
Insurance Expenses	2,970	3,328	3,349	21
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	0	0
Other Operating Expenses	10,601	10,601	10,386	(215)
Subscriptions & Memberships	4,440	4,440	0	(4,440)
Internal Expenses	17,920	17,920	29,214	11,294
Internal Plant Hire	0	0	0	0
Total Expenditure	362,652	362,129	356,136	(5,993)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	33,770	33,785	30,988	(2,797)
Capital Grants & Contributions	0	(900,000)	(900,000)	
Operating Result for the Year	33,770	(866,215)	(869,012)	(2,797)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	8,800	8,800
Capital Works - Upgrade	0	53,000	88,589	35,589
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(113,502)	(113,502)	(105,566)	7,936
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	13,906	13,906	13,906	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	19,221	22,062	22,072	10
Total Balance Sheet Movements / Non-Cash Adjustments	(80,375)	(24,534)	27,802	52,336
Adjust for Transfers to/from Reserves				
Internal Reserves	46,605	(8,251)	(23,157)	(14,906)
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	899,000	864,367	(34,633)
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	46,605	890,749	841,210	(49,539)
NET RESULT	0	0	0	0



2020/21 Budget to Actuals Result
Service: 3260 - Holiday Parks

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	321	321
General User Fees	(7,135,312)	(7,135,312)	(6,976,286)	159,026
Interest Income	(2,351)	(2,076)	(57,295)	(55,219)
Operating Grants & Contributions	(39,500)	(39,500)	(34,694)	4,806
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(10,000)	(10,000)	(914)	9,086
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	(7,187,163)	(7,186,888)	(7,068,867)	118,021
Expenditure				
Salaries, Wages & Oncosts	115,709	114,552	118,534	3,982
Other Employee Costs	0	0	0	0
Borrowing Costs	0	0	0	0
Materials	293,850	293,850	204,992	(88,858)
Contracts	2,322,445	2,322,445	2,320,089	(2,356)
Consultancies	0	0	1,046	1,046
Legal Expenses	0	0	2,099	2,099
Depreciation	479,444	479,444	698,477	219,033
Insurance Expenses	28,147	31,542	31,469	(73)
Donations, Contributions & Taxes	319,700	319,700	330,280	10,580
Administration Expenses	141,035	141,035	93,166	(47,869)
Other Operating Expenses	329,710	329,710	291,785	(37,925)
Subscriptions & Memberships	8,628	8,628	8,544	(84)
Internal Expenses	1,780,195	1,909,346	1,734,915	(174,431)
Internal Plant Hire	3,591	3,591	4,004	413
Total Expenditure	5,822,454	5,953,843	5,839,400	(114,443)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	(1,364,709)	(1,233,045)	(1,229,467)	3,578
Capital Grants & Contributions	(6,400,000)	(60,256)	(60,256)	
Operating Result for the Year	(7,764,709)	(1,293,301)	(1,289,723)	3,578
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	6,430,000	30,000	36,432	6,432
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	1,020,000	1,190,179	310,176	(880,003)
Depreciation	(479,444)	(479,444)	(698,477)	(219,033)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	124,164	124,164	124,221	57
Total Balance Sheet Movements / Non-Cash Adjustments	7,094,720	864,899	(227,648)	(1,092,547)
Adjust for Transfers to/from Reserves				
Internal Reserves	0	0	0	0
External Reserves	669,989	368,146	1,517,371	1,149,225
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	60,256	0	(60,256)
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	669,989	428,402	1,517,371	1,088,969
NET RESULT	0	0	0	0



2020/21 Budget to Actuals Result

Service: 3300 - Watercycle

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	(2,573,400)	(2,573,400)	(2,414,804)	158,596
User Charges	(12,807,500)	(12,807,500)	(14,161,635)	(1,354,135)
Statutory & Regulatory User Charges	(12,776)	(12,776)	(34,369)	(21,593)
General User Fees	(620,703)	(1,174,765)	(2,260,082)	(1,085,317)
Interest Income	(617,367)	(553,411)	(625,462)	(72,051)
Operating Grants & Contributions	(930,648)	(930,648)	(271,161)	659,487
Net Gains from Disposal of Assets	(77,206)	(33,871)	(157,940)	(124,069)
Other Revenue	(130,821)	(130,821)	(122,986)	7,835
Internal Income	(613,854)	(670,396)	(761,328)	(90,932)
Internal Plant Hire	0	0	0	0
Total Income	(18,384,275)	(18,887,588)	(20,809,765)	(1,922,177)
Expenditure				
Salaries, Wages & Oncosts	2,213,620	2,049,786	2,729,993	680,207
Other Employee Costs	516	516	15,029	14,513
Borrowing Costs	1,568,430	1,568,430	1,546,764	(21,666)
Materials	1,282,550	2,060,712	1,589,974	(470,738)
Contracts	1,875,571	2,770,845	2,597,976	(172,870)
Consultancies	0	9,000	3,469	(5,531)
Legal Expenses	0	0	708	708
Depreciation	6,666,148	6,666,148	6,688,992	22,844
Insurance Expenses	62,337	66,889	67,702	813
Donations, Contributions & Taxes	100,000	100,000	0	(100,000)
Administration Expenses	20,976	20,976	10,916	(10,060)
Other Operating Expenses	814,249	814,249	407,513	(406,736)
Subscriptions & Memberships	16,728	16,728	698	(16,030)
Internal Expenses	1,568,257	1,441,645	2,125,409	683,764
Internal Plant Hire	461,998	462,572	466,847	4,275
Total Expenditure	16,651,380	18,048,496	18,251,990	203,494
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	(1,732,895)	(839,092)	(2,557,775)	(1,718,683)
Capital Grants & Contributions	(1,130,000)	(630,000)	(1,789,795)	
Operating Result for the Year	(2,862,895)	(1,469,092)	(4,347,571)	(1,718,683)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	875,000	745,252	898,188	152,936
Capital Works - Upgrade	458,326	178,326	49,118	(129,208)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	5,058,923	2,428,332	1,712,852	(715,480)
Depreciation	(6,666,148)	(6,666,148)	(6,688,992)	(22,844)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	1,086,588	1,086,588	1,086,588	(0)
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	2,444,033	2,559,113	2,559,113	0
Total Balance Sheet Movements / Non-Cash Adjustments	3,256,722	403,963	(383,134)	(787,097)
Adjust for Transfers to/from Reserves				
Internal Reserves	0	0	0	0
External Reserves	5,318,724	6,591,777	9,755,225	3,163,448
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	630,000	630,000	1,494,788	864,788
Total Transfers to/from Reserves	5,948,724	7,221,777	11,250,012	4,028,235
NET RESULT	6,342,551	6,156,648	6,519,308	1,522,455


2020/21 Budget to Actuals Result
Service: 3310 - Sewer Services

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	3	3
Annual Charges	(18,002,000)	(18,002,000)	(18,462,076)	(460,076)
User Charges	(1,587,000)	(1,587,000)	(1,881,552)	(294,552)
Statutory & Regulatory User Charges	(6,322)	(6,322)	(7,438)	(1,116)
General User Fees	(389,724)	(389,724)	(851,289)	(461,565)
Interest Income	(246,649)	(226,475)	(228,005)	(1,530)
Operating Grants & Contributions	(184,611)	(184,611)	(180,228)	4,383
Net Gains from Disposal of Assets	(46,302)	(2,767)	(55,823)	(53,056)
Other Revenue	(21,631)	(21,631)	(18,163)	3,468
Internal Income	(436,758)	(456,931)	(454,064)	2,867
Internal Plant Hire	0	0	0	0
Total Income	(20,920,997)	(20,877,461)	(22,138,636)	(1,261,175)
Expenditure				
Salaries, Wages & Oncosts	1,183,735	1,356,898	1,380,046	23,148
Other Employee Costs	0	0	211	211
Borrowing Costs	4,032,534	4,032,534	3,797,628	(234,906)
Materials	1,666,500	1,229,500	1,290,696	61,196
Contracts	1,548,830	2,258,830	1,220,933	(1,037,897)
Consultancies	0	0	0	0
Legal Expenses	0	0	0	0
Depreciation	8,157,012	8,157,012	9,112,700	955,688
Insurance Expenses	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	158	158	8,769	8,611
Other Operating Expenses	738,134	738,134	806,967	68,833
Subscriptions & Memberships	0	0	0	0
Internal Expenses	331,513	456,513	1,088,878	632,365
Internal Plant Hire	527,297	525,442	659,032	133,590
Total Expenditure	18,185,713	18,755,021	19,365,861	610,840
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	(2,735,284)	(2,122,440)	(2,772,775)	(650,335)
Capital Grants & Contributions	(447,000)	(447,000)	(3,129,488)	
Operating Result for the Year	(3,182,284)	(2,569,440)	(5,902,262)	(650,335)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	2,833,062	920,141	2,006,382	1,086,241
Capital Works - Upgrade	1,117,628	704,370	553,949	(150,421)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	2,465,442	3,078,360	2,697,586	(380,774)
Depreciation	(8,157,012)	(8,157,012)	(9,112,700)	(955,688)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	4,514,037	4,514,037	5,247,500	733,463
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	35,442	36,918	36,918	0
Total Balance Sheet Movements / Non-Cash Adjustments	2,908,599	1,196,814	1,429,634	232,820
Adjust for Transfers to/from Reserves				
Internal Reserves	0	0	0	0
External Reserves	(6,515,866)	(5,231,022)	(4,045,510)	1,185,512
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	447,000	447,000	1,998,830	1,551,830
Total Transfers to/from Reserves	(6,068,866)	(4,784,022)	(2,046,680)	2,737,342
NET RESULT	(6,342,551)	(6,156,648)	(6,519,308)	2,319,828



2020/21 Budget to Actuals Result

Service: 3320 - Floodplain & Estuary Management

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	406	406
General User Fees	0	0	0	0
Interest Income	0	0	0	0
Operating Grants & Contributions	(241,200)	(716,323)	(529,825)	186,498
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	(19,677)	(19,677)
Internal Income	(254,291)	(254,291)	(267,045)	(12,754)
Internal Plant Hire	0	0	0	0
Total Income	(495,491)	(970,614)	(816,141)	154,473
Expenditure				
Salaries, Wages & Oncosts	709,429	702,335	646,690	(55,645)
Other Employee Costs	0	0	566	566
Borrowing Costs	49,065	49,065	40,288	(8,777)
Materials	140,650	159,534	75,947	(83,587)
Contracts	460,934	909,564	359,345	(550,219)
Consultancies	5,750	205,750	246,291	40,541
Legal Expenses	0	20,000	0	(20,000)
Depreciation	1,566,157	1,566,157	1,699,557	133,400
Insurance Expenses	0	0	1,452	1,452
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	785	785	0	(785)
Other Operating Expenses	8,033	15,459	17,961	2,502
Subscriptions & Memberships	0	0	1,626	1,626
Internal Expenses	31,500	31,500	305,282	273,782
Internal Plant Hire	66,651	66,654	75,193	8,539
Total Expenditure	3,038,954	3,726,803	3,470,199	(256,604)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	2,543,463	2,756,189	2,654,057	(102,132)
Capital Grants & Contributions	0	0	(27,635)	
Operating Result for the Year	2,543,463	2,756,189	2,626,422	(102,132)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	38,726	38,726	38,726	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	907,690	958,686	850,359	(108,327)
Depreciation	(1,566,157)	(1,566,157)	(1,699,557)	(133,400)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	215,265	215,265	215,265	(0)
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	197,997	208,566	208,235	(331)
Total Balance Sheet Movements / Non-Cash Adjustments	(206,479)	(144,914)	(381,573)	(236,659)
Adjust for Transfers to/from Reserves				
Internal Reserves	(403,398)	(530,728)	(207,300)	323,428
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	(38,726)	(51,905)	21,100	73,005
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(442,124)	(582,633)	(186,199)	396,434
NET RESULT	1,894,860	2,028,642	2,058,650	57,643


2020/21 Budget to Actuals Result
Service: 4000 - EP&C Management

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	0	0	0	0
Interest Income	0	0	0	0
Operating Grants & Contributions	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	0	0
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	0	0	0	0
Expenditure				
Salaries, Wages & Oncosts	236,606	234,241	250,531	16,290
Other Employee Costs	326	326	127	(199)
Borrowing Costs	0	0	0	0
Materials	0	0	0	0
Contracts	0	0	0	0
Consultancies	0	0	0	0
Legal Expenses	0	0	0	0
Depreciation	7	7	0	(7)
Insurance Expenses	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	0	0
Other Operating Expenses	0	0	121	121
Subscriptions & Memberships	924	924	0	(924)
Internal Expenses	8,000	8,000	11,541	3,541
Internal Plant Hire	0	0	0	0
Total Expenditure	245,863	243,498	262,320	18,822
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	245,863	243,498	262,320	18,822
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	245,863	243,498	262,320	18,822
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(7)	(7)	0	7
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	3,727	5,379	5,330	(49)
Total Balance Sheet Movements / Non-Cash Adjustments	3,720	5,372	5,330	(42)
Adjust for Transfers to/from Reserves				
Internal Reserves	0	0	0	0
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	0	0	0	0
NET RESULT	249,583	248,870	267,650	18,780



2020/21 Budget to Actuals Result
Service: 4010 - Community Development

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	(46,893)	(46,893)	(37,537)	9,356
Interest Income	(23,783)	(21,000)	(27,048)	(6,048)
Operating Grants & Contributions	(252,635)	(351,951)	(258,496)	93,455
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	0	0
Internal Income	0	0	(1,999)	(1,999)
Internal Plant Hire	0	0	0	0
Total Income	(323,311)	(419,844)	(325,080)	94,764
Expenditure				
Salaries, Wages & Oncosts	714,708	707,563	767,647	60,084
Other Employee Costs	11,225	11,225	10,783	(442)
Borrowing Costs	0	0	0	0
Materials	55,572	58,877	34,768	(24,109)
Contracts	335,513	493,324	198,310	(295,014)
Consultancies	0	0	0	0
Legal Expenses	0	0	0	0
Depreciation	150,147	150,147	149,339	(808)
Insurance Expenses	19,758	22,142	22,597	455
Donations, Contributions & Taxes	105,000	105,000	23,834	(81,166)
Administration Expenses	24,658	24,658	23,764	(894)
Other Operating Expenses	29,814	29,814	23,043	(6,771)
Subscriptions & Memberships	15,696	15,696	13,446	(2,250)
Internal Expenses	17,038	17,038	15,873	(1,165)
Internal Plant Hire	0	0	0	0
Total Expenditure	1,479,129	1,635,484	1,283,403	(352,081)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	1,155,818	1,215,640	958,323	(257,317)
Capital Grants & Contributions	(344,427)	(344,427)	(509,240)	
Operating Result for the Year	811,391	871,213	449,084	(257,317)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	10,000	10,000	5,287	(4,713)
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(150,147)	(150,147)	(149,339)	808
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	245,700	295,762	296,235	473
Total Balance Sheet Movements / Non-Cash Adjustments	105,553	155,615	211,571	55,956
Adjust for Transfers to/from Reserves				
Internal Reserves	0	0	(11,384)	(11,384)
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	(61,800)	(61,800)	0
S64 / S94 Contribution Reserves	344,427	344,427	536,288	191,861
Total Transfers to/from Reserves	344,427	282,627	463,104	180,477
NET RESULT	1,261,371	1,309,455	1,123,758	(20,884)



2020/21 Budget to Actuals Result

Service: 4020 - Library Services

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	(16,779)	(16,779)	(16,040)	739
Interest Income	(36,855)	(32,543)	(9,920)	22,623
Operating Grants & Contributions	(425,725)	(443,720)	(475,249)	(31,529)
Net Gains from Disposal of Assets	0	0	(4,059)	(4,059)
Other Revenue	(15,842)	(15,842)	(8,721)	7,121
Internal Income	(978,110)	(983,788)	(995,788)	(12,000)
Internal Plant Hire	0	0	0	0
Total Income	(1,473,311)	(1,492,672)	(1,509,777)	(17,105)
Expenditure				
Salaries, Wages & Oncosts	1,318,241	1,352,100	1,380,570	28,470
Other Employee Costs	15,682	15,682	5,113	(10,569)
Borrowing Costs	2,562	2,562	1,886	(676)
Materials	44,774	46,157	47,008	851
Contracts	177,629	129,351	96,505	(32,846)
Consultancies	0	14,416	0	(14,416)
Legal Expenses	0	0	0	0
Depreciation	447,609	447,609	382,704	(64,905)
Insurance Expenses	24,289	27,219	27,640	421
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	45,400	45,400	41,554	(3,846)
Other Operating Expenses	184,591	184,591	164,998	(19,593)
Subscriptions & Memberships	140,166	140,166	113,149	(27,017)
Internal Expenses	1,044,151	1,049,829	1,046,653	(3,176)
Internal Plant Hire	0	0	0	0
Total Expenditure	3,445,094	3,455,082	3,307,780	(147,302)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	1,971,783	1,962,410	1,798,003	(164,407)
Capital Grants & Contributions	0	0	(274,960)	
Operating Result for the Year	1,971,783	1,962,410	1,523,043	(164,407)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	1,338	22,948	21,610
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	379,695	469,964	395,641	(74,323)
Depreciation	(447,609)	(447,609)	(382,704)	64,905
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	4,132	4,132	4,133	1
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	399,050	432,923	432,759	(164)
Total Balance Sheet Movements / Non-Cash Adjustments	335,268	460,748	472,777	12,029
Adjust for Transfers to/from Reserves				
Internal Reserves	0	0	(8,085)	(8,085)
External Reserves	(270,529)	(277,264)	(91,478)	185,786
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	(11,162)	264,220	275,382
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(270,529)	(288,426)	164,657	453,083
NET RESULT	2,036,522	2,134,732	2,160,477	300,705


2020/21 Budget to Actuals Result
Service: 4030 - Cultural Services

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	(95,374)	(95,374)	(83,707)	11,667
Interest Income	0	0	0	0
Operating Grants & Contributions	(28,000)	(191,700)	(209,031)	(17,331)
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(4,246)	(4,246)	(3,210)	1,036
Internal Income	(2,352)	(2,352)	(15,906)	(13,554)
Internal Plant Hire	0	0	0	0
Total Income	(129,972)	(293,672)	(311,854)	(18,182)
Expenditure				
Salaries, Wages & Oncosts	352,847	349,320	359,121	9,801
Other Employee Costs	278	278	1,024	746
Borrowing Costs	8,241	8,241	6,367	(1,874)
Materials	81,400	101,400	106,625	5,225
Contracts	120,582	262,412	113,243	(149,169)
Consultancies	31,116	31,116	100,509	69,393
Legal Expenses	0	0	0	0
Depreciation	11,723	11,723	4,591	(7,132)
Insurance Expenses	18,590	30,334	18,958	(11,376)
Donations, Contributions & Taxes	26,000	26,000	25,339	(661)
Administration Expenses	43,450	43,450	24,968	(18,482)
Other Operating Expenses	32,083	32,083	40,583	8,500
Subscriptions & Memberships	3,924	3,924	2,914	(1,010)
Internal Expenses	15,475	15,475	22,135	6,660
Internal Plant Hire	0	0	0	0
Total Expenditure	745,709	915,756	826,377	(89,379)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	615,737	622,084	514,523	(107,561)
Capital Grants & Contributions	(6,000,000)	(762,148)	(940,548)	
Operating Result for the Year	(5,384,263)	(140,064)	(426,025)	(107,561)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	24,000	66,220	133,789	67,569
Capital Works - Upgrade	6,020,000	4,546,095	4,324,016	(222,079)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(11,723)	(11,723)	(4,591)	7,132
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	36,317	36,317	36,318	1
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	93,266	106,803	106,649	(154)
Total Balance Sheet Movements / Non-Cash Adjustments	6,161,860	4,743,712	4,596,180	(147,532)
Adjust for Transfers to/from Reserves				
Internal Reserves	0	(4,593)	11,073	15,666
External Reserves	(22,145)	(22,145)	27,140	49,285
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	(3,824,904)	(3,474,415)	350,489
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	(22,145)	(3,851,642)	(3,436,202)	415,440
NET RESULT	755,452	752,006	733,954	160,348



2020/21 Budget to Actuals Result

Service: 4100 - Environment, Development & Strategic Plannin

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	(2,157,569)	(2,897,762)	(2,830,556)	67,206
General User Fees	(151,697)	(151,697)	(148,992)	2,705
Interest Income	(56,623)	(49,999)	(31,358)	18,641
Operating Grants & Contributions	(12,100)	(62,100)	(64,018)	(1,918)
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(403,256)	(34,756)	(17,332)	17,424
Internal Income	0	0	(58,842)	(58,842)
Internal Plant Hire	0	0	0	0
Total Income	(2,781,245)	(3,196,314)	(3,151,099)	45,215
Expenditure				
Salaries, Wages & Oncosts	3,692,603	3,715,680	3,596,303	(119,377)
Other Employee Costs	2,228	2,228	9,876	7,648
Borrowing Costs	0	0	0	0
Materials	49,500	49,500	69,105	19,605
Contracts	90,560	336,286	84,554	(251,732)
Consultancies	259,000	499,000	45,003	(453,997)
Legal Expenses	0	0	15,206	15,206
Depreciation	1,851	1,851	12,328	10,477
Insurance Expenses	0	0	9,088	9,088
Donations, Contributions & Taxes	208,000	208,000	118,717	(89,283)
Administration Expenses	1,000	1,000	314	(686)
Other Operating Expenses	0	0	26,399	26,399
Subscriptions & Memberships	26,328	26,328	4,415	(21,913)
Internal Expenses	138,500	138,500	200,952	62,452
Internal Plant Hire	0	0	1,801	1,801
Total Expenditure	4,469,570	4,978,373	4,194,061	(784,312)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	1,688,325	1,782,059	1,042,963	(739,096)
Capital Grants & Contributions	(122,257)	(122,257)	(164,769)	
Operating Result for the Year	1,566,068	1,659,802	878,194	(739,096)
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	1,114	1,114
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(1,851)	(1,851)	(12,328)	(10,477)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	1,156,868	1,262,732	1,261,310	(1,422)
Total Balance Sheet Movements / Non-Cash Adjustments	1,155,017	1,260,881	1,250,096	(10,785)
Adjust for Transfers to/from Reserves				
Internal Reserves	49,067	14,067	62,316	48,249
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	(152,576)	(56,579)	95,997
S64 / S94 Contribution Reserves	53,257	(54,893)	181,154	236,047
Total Transfers to/from Reserves	102,324	(193,402)	186,890	380,292
NET RESULT	2,823,409	2,727,281	2,315,180	(369,589)


2020/21 Budget to Actuals Result
Service: 4110 - Regulatory Services

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	(14,780)	(14,780)	(16,113)	(1,333)
General User Fees	0	0	0	0
Interest Income	0	0	0	0
Operating Grants & Contributions	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	(258,100)	(178,100)	(153,754)	24,346
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	(272,880)	(192,880)	(169,867)	23,013
Expenditure				
Salaries, Wages & Oncosts	877,710	831,584	702,811	(128,773)
Other Employee Costs	514	514	1,574	1,060
Borrowing Costs	1,102	1,102	977	(125)
Materials	18,155	18,155	36,005	17,850
Contracts	53,787	53,787	117,698	63,911
Consultancies	0	0	0	0
Legal Expenses	0	0	1,300	1,300
Depreciation	762	762	782	20
Insurance Expenses	183	205	208	3
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	1,712	1,712	748	(964)
Other Operating Expenses	5,979	5,979	11,178	5,199
Subscriptions & Memberships	0	0	0	0
Internal Expenses	85,980	85,980	103,942	17,962
Internal Plant Hire	0	0	335	335
Total Expenditure	1,045,884	999,780	977,560	(22,220)
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
	773,004	806,900	807,693	793
Capital Grants & Contributions	0	0	0	
Operating Result for the Year	773,004	806,900	807,693	793
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	20,000	20,000	1,238	(18,762)
Capital Works - Upgrade	55,000	55,000	0	(55,000)
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	(762)	(762)	(782)	(20)
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	3,854	3,854	3,854	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	190,903	220,783	220,783	0
Total Balance Sheet Movements / Non-Cash Adjustments	268,995	298,875	225,093	(73,782)
Adjust for Transfers to/from Reserves				
Internal Reserves	0	0	75,000	75,000
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	0	0	75,000	75,000
NET RESULT	1,041,999	1,105,775	1,107,785	2,010



2020/21 Budget to Actuals Result

Service: NA - Not Applicable

Description	Original Budget 2020/21	Revised Budget 2020/21	Actuals 2020/21	Budget (saving)/Loss \$
Income				
Rates Income	0	0	0	0
Annual Charges	0	0	0	0
User Charges	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0
General User Fees	0	0	0	0
Interest Income	0	0	0	0
Operating Grants & Contributions	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0
Other Revenue	0	0	0	0
Internal Income	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Income	0	0	0	0
Expenditure				
Salaries, Wages & Oncosts	0	0	0	0
Other Employee Costs	0	0	0	0
Borrowing Costs	0	0	0	0
Materials	0	0	0	0
Contracts	0	0	0	0
Consultancies	0	0	0	0
Legal Expenses	0	0	0	0
Depreciation	0	0	0	0
Insurance Expenses	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0
Administration Expenses	0	0	0	0
Other Operating Expenses	0	0	0	0
Subscriptions & Memberships	0	0	0	0
Internal Expenses	0	0	0	0
Internal Plant Hire	0	0	0	0
Total Expenditure	0	0	0	0
Net Operating Result for the year before Grants & Contributions provided for capital purposes				
Capital Grants & Contributions	0	0	0	0
Operating Result for the Year	0	0	0	0
Balance Sheet Movements / Non-Cash Adjustments				
Capital Works - New	0	0	0	0
Capital Works - Upgrade	0	0	0	0
Capital Works - Expansion	0	0	0	0
Capital Works - Renewal	0	0	0	0
Depreciation	0	0	0	0
Employee Leave Accruals	0	0	0	0
Employee Leave Paid	0	0	0	0
Loan Funds Received	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0
Long Term Debtor Repayments	0	0	0	0
Net ABC Recovery	0	0	0	0
Total Balance Sheet Movements / Non-Cash Adjustments	0	0	0	0
Adjust for Transfers to/from Reserves				
Internal Reserves	0	0	0	0
External Reserves	0	0	0	0
Unspent Loans	0	0	0	0
Unexpended Grant Reserves	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0
Total Transfers to/from Reserves	0	0	0	0
NET RESULT	0	0	0	0